MOUNT VERNON SCHOOL DIST. NO. 320 CAPITAL FACILITIES PLAN 2017

Adopted by Board of Directors: November 1, 2017

Prepared by Mount Vernon School District No. 320

CAPITAL FACILITIES PLAN Mount Vernon School District No. 320

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SECTION 1: INTRODUCTION

Purpose of the Capital Facilities Plan

The Washington Growth Management Act (the GMA) outlines 13 broad goals including adequate provision of necessary public facilities and services. Schools are among these necessary facilities and services. The Mount Vernon School District (District) has developed Capital Facilities Plans to satisfy the requirements of RCW 36.70A.070 and to identify additional school facilities necessary to meet the educational needs of the growing student population anticipated in the District. The CFP has been revised and updated in 2017.

This Capital Facilities Plan (CFP) is intended to provide the Mount Vernon School District, Skagit County and the City of Mount Vernon with a description of facilities needed to accommodate projected student enrollment at acceptable levels of service through the year 2023. The CFP also provides a detailed schedule and financing program for capital improvements over the 6-year planning period.

In accordance with GMA mandates, this CFP contains the following required elements:

- Future enrollment forecasts for each grade span (elementary, middle and high).
- An inventory of existing capital facilities owned by the District, showing the locations and student capacities of the facilities.
- A forecast of the future needs for capital facilities and school sites, distinguishing between existing and projected deficiencies.
- The proposed capacities of expanded or new capital facilities.
- A 6-year plan for financing capital facilities within projected funding capacities, which clearly identifies sources of public money for such purposes. The financing plan separates projects and portions of projects which add capacity from those which do not, since the latter are generally not appropriate for impact fee funding.
- A calculation of impact fees to be assessed and support data substantiating said fees.

In developing this CFP, the District consulted Chapter 11 of the Skagit County Comprehensive Plan (Capital Facilities). Policy 11A-1.6 allows for the District to document its needs through a Capital Facilities Plan, which will be accepted by the City and County if found to be consistent with their respective plans. The specific requirements for school districts to become eligible for collection of development impact fees are found in Skagit County Ordinance 15432 and Mount Vernon Ordinance 2552, including any subsequent amendments to those ordinances.

Significant Issues Related to the Facility Planning in the Mount Vernon School District

Population growth and State policies affecting education have had and will continue to have a significant impact on the District's instructional space. The most significant issue in the District in 2017 is capacity and the effect of recent enrollment growth and future projected growth. The rapid growth in the District has made it impossible to provide new,

permanent facilities in time to prevent overcrowding in existing schools and has resulted in many students being housed in portable classrooms.

Full time equivalent (FTE) enrollment on October 1, 2016, was 6,678 students. (Source: *Office of the Superintendent of Public Instruction*) Headcount enrollment on the same day was 6,858. Enrollment for the 2022-2023 school year is projected to be 7,097 based on the District's medium forecast prepared by a professional demographer. See Appendix C.

Student capacity at the District's facilities has faced continuing pressures over the past decade. Prior to completion of Phase 1 in 1997, every school in the District had been operating at or beyond enrollment capacity for at least five years. The District reconfigured grade levels in the 2014 school year in an effort to accommodate enrollment needs at the elementary level. While this provided some temporary relief, the schools in the District are again operating well beyond permanent capacity. Enrollment projections at all grade levels forecast continued growth from in-migration over the next six years and beyond.

Enrollment at the High School on October 1, 2016, was 2,167 FTE students. The District is closely monitoring enrollment at the high school level. Between 2009 and 2016 high school enrollment increased by 14.8%. The District's enrollment projections show continued enrollment growth at this grade level though with some leveling off by 2022 but then increasing again thereafter. Currently the High School is well beyond its permanent capacity of 1,596 students. In 2006, the District added capacity for an additional 225 students at the High School. Recently, a classroom addition was completed adding capacity for an additional 96 students. The District employs 15 portable classrooms to accommodate this overcrowding.

Elementary enrollment continues to grow and exceeds permanent capacity. There are currently 36 portable buildings being used at elementary sites to accommodate overcrowding. Middle school enrollment similarly exceeds permanent capacity and the District relies on 17 portable buildings for classroom needs.

To keep pace with growth, the District relies on its Six-Year Capital Facilities Plan to ensure adequate capacity. The plan indicates a need to construct an additional elementary school, add capacity at Madison Elementary School and LaVenture Middle School, and add capacity at the High School by replacing and expanding the existing Agriculture Building.

The District's voters approved a \$106.4 million bond issue in 2016 to fund the projects identified in this Capital Facilities Plan. Development impact fees will be necessary to supplement these funds and to offset, at least in part, the effects of growth.

These issues are addressed in greater detail in this Capital Facilities Plan.

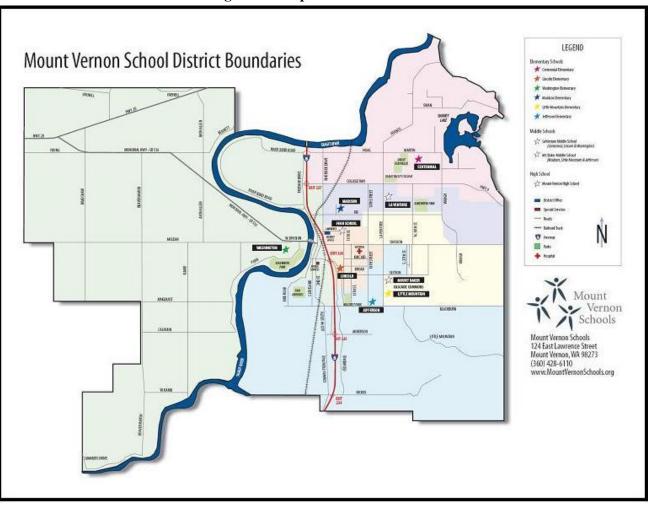


Figure 1 – Map of District Facilities

SECTION 2: DEFINITIONS

<u>Average Assessed Value</u> means the average assessed value by dwelling unit type of all residential units constructed within the District.

<u>Board</u> means the Board of Directors of the Mount Vernon School District ("School Board").

<u>Capital Facilities</u> means school facilities identified in the District's Capital Facilities Plan. Capital facilities are defined as any structure, improvement, piece of equipment or other major asset, including land that has a useful life of at least ten years

<u>Capital Facilities Plan (CFP)</u> means the District's facilities plan adopted by its school board meeting the requirements of the Growth Management Act, Chapter 11 of the Skagit County Comprehensive Plan, Skagit County Ordinance 15432 and Mount Vernon Ordinance 2552, and any subsequent amendments to those ordinances. The definition refers to this document.

<u>City</u> means the City of Mount Vernon.

County means Skagit County.

County Commission means the Skagit County Board of Commissioners.

<u>City Council</u> means the Mount Vernon City Council.

<u>Construction Cost Allowance</u> means the maximum cost per square foot of construction that the state will recognize. This amount is established by the legislature in the biennium budget.

<u>Development</u> means all subdivisions, short subdivisions, conditional use or special use permits, binding site plan approvals, rezones accompanied by an official site plan, or building permits (including building permits for multi-family and duplex residential structures, and all similar uses) and other applications requiring land use permits or approval by Skagit County or the City of Mount Vernon.

<u>Development Approval</u> means any written authorization from the City or County which authorizes the commencement of a development activity.

District means Mount Vernon School District No. 320.

<u>District Property Tax Levy Rate</u> means the District's current capital property tax rate per thousand dollars of assessed value.

<u>Dwelling Unit Type</u> means (1) single-family residences and (2) multi-family apartment or condominium units.

<u>Encumbered</u> means school impact fees identified by the District to be committed as part of the funding for capital facilities for which the publicly funded share has been assured, development approvals have been sought or construction contracts have been let.

Estimated Facility Construction Cost means the planned costs of new schools or the actual construction costs of schools of the same grade span recently constructed by the District, including on-site and off-site improvement costs.

<u>FTE (Full Time Equivalent)</u> is a means of measuring student enrollment based on the number of hours per day in attendance at the District's schools. A student is considered one FTE if he/she is enrolled for the equivalent of a full schedule each school day. The District implemented all-day Kindergarten in the 2013-14 school year, meaning that Kindergarten classes, along with all other grades, are considered to contain one FTE per student.

<u>Grade Span</u> means a category into which the District groups its grades of students (e.g., elementary, middle or junior high, and high school). Starting in the fall of 2014, grade spans for the Mount Vernon School District include grades K-5 for elementary level, grades 6-8 for middle school and grades 9-12 for senior high school.

<u>Growth Management Act (GMA)</u> means the Growth Management Act, Chapter 17, Laws of the State of Washington of 1990, 1st Ex. Sess., as now in existence or as hereafter amended.

Interest Rate means the current interest rate as stated in the Bond Buyer Twenty-Bond General Obligation Bond Index.

Land Cost Per Acre means the estimated average land acquisition cost per acre (in current dollars) based on recent site acquisition costs, comparisons of comparable site acquisition costs in other districts, or the average assessed value per acre of properties comparable to school sites located within the District.

<u>Multi-Family Dwelling Unit</u> means any residential dwelling unit that is not a single-family unit.

OSPI means Washington State Office of the Superintendent of Public Instruction.

Permanent Facilities means school facilities of the District with a fixed foundation.

Portables: Synonym for Relocatable Facilities.

<u>R.C.W.</u> means the Revised Code of Washington.

<u>Relocatable Facilities</u> (also referred to as Portables) means factory-built structures, transportable in one or more sections, that are designed to be used as an education spaces and are needed to prevent the overbuilding of school facilities, to meet the needs of service areas within the District, or to cover the gap between the time that families move into new

residential developments and the date that construction is completed on permanent school facilities. Portables are not considered permanent classrooms by the District.

<u>Relocatable Facilities Cost</u> means the total cost, based on actual costs incurred by the District, for purchasing and installing portable classrooms.

<u>Relocatable Facilities Student Capacity</u> means the rated capacity for a typical portable classroom used for a specified grade span.

<u>School Impact Fee</u> means a payment of money imposed upon development as a condition of development approval to pay for school facilities needed to serve the new growth and development. The school impact fee does not include a reasonable permit fee, an application fee, the administrative fee for collecting and handling impact fees, or the cost of reviewing independent fee calculations.

<u>SEPA</u> means the State Environmental Policy Act.

<u>Single-Family Dwelling Unit</u> means any detached residential dwelling unit designed for occupancy by a single-family or household.

<u>Standard of Service</u> means the standard adopted by the District which identifies the program year, the class size by grade span and taking into account the requirements of students with special needs, the number of classrooms, the types of facilities within the District's Capital Facilities Plan. The District's standard of service shall not be adjusted for any portion of the classrooms housed in relocatable facilities which are used as transitional facilities or from any specialized facilities housed in relocatable facilities.

<u>State Funding Assistance Percentage</u> means the proportion of funds that are provided to the District for specific capital projects from the State's Common School Construction Fund. These funds are disbursed based on a formula which calculates district assessed valuation per pupil relative to the whole state assessed valuation per pupil to establish the maximum percentage of the total project eligible to be paid by the State.

<u>Student Factor [Student Generation Rate (SGR)]</u> means the average number of students generated from new dwelling units constructed within the District. The District uses a statistically valid methodology to calculate a SGR for single family dwelling units and a SGR for multi-family dwelling units.</u>

<u>Unhoused Students</u> means students projected to be housed in classrooms where class size exceeds standards within the District and students area projected to be housed in portable classrooms.

SECTION 3: DISTRICT EDUCATIONAL PROGRAM STANDARDS

School facility and student capacity needs are dictated by the types and amounts of space required to accommodate the School Board's adopted educational programs. The educational program standards, which typically drive facility space needs, include grade configuration, optimum facility size, class size, educational program offerings, classroom utilization and scheduling requirements, and use of relocatable classroom facilities (Portables).

In addition, government mandates and community expectations may affect how classroom space is used. Traditional educational programs offered by school districts are often supplemented by non-traditional or special programs such as: Special Education, English as a Second Language, education, remediation, migrant education, alcohol and drug education, AIDS education, preschool and daycare programs, computer labs, music programs, etc. These special or nontraditional educational programs can have a significant impact on the available student capacity of school facilities.

Special programs offered by the Mount Vernon School District at specific school sites include:

- Highly Capable Program
- Learning Assisted Programs (LAP),
- Education for disadvantaged students (Title 1),
- English-as-a-Second Language programs (ESL),
- Severe behavior disordered programs, and
- Moderate to severe disabilities programs.

Variations in student capacity between schools are often a result of what special or nontraditional programs are offered at specific schools. These special programs require classroom space that can reduce the permanent capacity of the buildings housing these programs. Some students, for example, leave their regular classroom for a period of time to receive instruction in these special programs. Newer schools within the District have been designed to accommodate many of these programs. However, older schools often require space modifications to accommodate special programs, and in some circumstances, these modifications may reduce the overall classroom capacities of the buildings.

The District now provides all-day kindergarten at all elementary schools.

District educational program standards will undoubtedly change in the future as a result of changes in the program year, special programs, class size, grade span configurations, and use of new technology, and other physical aspects of the school facilities. In addition, implementing State level policy directives regarding small K-3 class size will influence program standards. School capacity inventory will be reviewed periodically and adjusted for any changes to the educational program standards. These changes will also be reflected in future updates of this Capital Facilities Plan (CFP). The District's minimum educational program standards, which directly affect school capacity, are outlined below.

Educational Program Standards for K-12

- Class size for K-2nd should not exceed 20 students.
- The goal for average class size for grades 3rd-12th is 26 students.
- The District goal for K-5 enrollment is that no K-5 school should house more than 550 students in permanent facilities.
- Special needs students at all grade levels will be integrated into general classrooms whenever possible. Self-contained classrooms will be provided for severely disabled students as needed.
- All students will be provided music instruction in a separate classroom.
- All students will have access to computer technology, either within the regular classroom or in a computer lab setting.
- All students will be provided ample facilities for physical education programs.
- Secondary (6-12) students will have adequately equipped facilities for science, art, business, technology, vocational programs and all courses offered in the District's secondary curriculum.

SECTION 4: CAPITAL FACILITIES INVENTORY

Capital Facilities

Under the GMA cities and counties are required to inventory capital facilities used to serve existing development. The purpose of the facilities inventory is to establish a baseline for determining what facilities will be required to accommodate future demand (student enrollment) at acceptable or established educational program standards. This section provides an inventory of capital facilities owned and operated by the Mount Vernon School District including schools, relocatable classrooms (Portables), developed school sites, undeveloped land and support facilities. School facility capacity was inventoried based on the space required to accommodate the District's adopted educational program standards (see Section 3). A map showing locations of District facilities is provided as Figure 1.

A detailed school capacity analysis is provided in Tables 1, 2 and 3. Relocatable classrooms (Portables) are not viewed by the District as a solution for housing students on a permanent basis. Therefore, these facilities were not included in the school capacity calculations provided in Tables 1, 2 and 3. Use of Portables is discussed in more detail in the following section.

Schools

The Mount Vernon School District has currently six elementary schools, two middle schools and one high school.

The State (OSPI) calculates school capacity by dividing gross square footage of a building by a standard square footage per student. This method is used by the State as a simple and uniform approach for determining school capacity for purposes of allocating available State Funding Assistance to school districts for new school construction. This method is not necessarily considered to be an accurate reflection of the *functional* capacity required to accommodate the adopted educational program of each individual district. For these reasons, school capacity was determined based on the number of teaching stations within each building and the space requirements of the District's adopted educational program. These capacity calculations were used to establish the District's baseline capacity and determine future capacity needs based on projected student enrollment.

Elementary School	Site Size (acres)	Bldg. Area (Sq. Ft.)	Perm. FTE Student Capacity	Capacity with Portables	Year Built or Last Remodel
Centennial	15.0	54,084	550	706	1989/92
Jefferson + CLT	10.0	61,131	605	629	1956/95
Lincoln	3.85	40,002	375	399	1938/82
Little Mountain (shared site)	34.0	79,553	525	837	1997
Madison	18.57	45,239	450	606	1954/83
Washington	13.66	49,805	425	529	1950/98
Total	105.08	329,814	2,930	3,706	

 Table 1 – Mount Vernon School District Elementary School Capacity Inventory

Source: Mount Vernon School District

Middle School	Site Size (acres)	Bldg. Area (Sq. Ft.)	Perm. FTE Student Capacity	Capacity with Portables	Year Built or Last Remodel
LaVenture	19.6	86,467	550	758	1970 /
					2004
Mount Baker	34 acres	52,762	550	784	1997
	(shared site)				
Totals	53.6	139,229	1,100	1,542	

 Table 2 – Mount Vernon School District Middle School Capacity Inventory

Source: Mount Vernon School District

Table 3 – Mount Vernon School District	High School Capacity I	nventory
	8	

High School	Site Size (acres)	Bldg. Area (Sq. Ft.)	Perm. FTE Student Capacity	with	Year Built or Last Remodel
Mount Vernon H.S.	32.5	256,942	1596	1,986	1922/2012
Skagit Valley LC					
Totals	32.5	256,942	1596	1,986	

Source: Mount Vernon School District

Relocatable Classroom Facilities (Portables)

Relocatable classroom facilities (Portables) are used as interim classroom space to house students until funding can be secured to construct permanent classroom facilities. Portables are not viewed by the District as a solution for housing students on a permanent basis.

The Mount Vernon School District currently uses 73 Portables at various school sites throughout the District to provide additional interim capacity. A typical portable classroom

can provide capacity for 26 elementary, middle or high school students. Current use of Portables throughout the District is summarized in Table 4.

School Name	Portables	Capacity in Portables
ELEMENTARY		
Centennial	6	156
Jefferson	4	104
Lincoln	4	104
Little Mountain	12	312
Madison	6	156
Washington	4	104
Total	36	936
MIDDLE		
LaVenture	8	208
Mount Baker	9	234
Total	17	442
HIGH		
Mount Vernon H.S.	15	390
Skagit Valley Learning Center	5	130
District Total	73	1,898*

Table 4 – Mount Vernon School District Portables

Support Facilities

In addition to schools, the Mount Vernon School District owns and operates additional facilities that provide operational support functions to the schools. An inventory of these facilities is provided in Table 5.

Table 5 – Mount Vernon School District
Support Facilities

	Building Area
Facility Name	(Sq. Ft.)
District Office	12,500
Special Services office	4,500
Transportation, Bus Wash, Storage	31,765
Maintenance, IT Dept, Food Services with Storage SFLC Transitions/SPED	21,705

Land Inventory

The Mount Vernon School District owns eight undeveloped sites described below:

- 1. 10 acres on East Division Street
 - a. Not considered useful for any school purpose
- 2. 15.23 acre site near Division Street
 - a. New elementary school opening in Fall 2018 as the replacement school for Lincoln Elementary School
- 10 acres on Swan Road
 a. Future elementary school site to accommodate growth
- 4. 7.5 acres on Cleveland Street
 - a. Not considered useful for any school purpose
- 5. 201 Fulton (YMCA lease)
- 6. Lot, 1106 E. Warren (Added to MVHS)
 - a. This lot for future expansion at the High School
- 7. Lot, 1118 E. Warren (Added to MVHS)
 - a. This lot for future expansion at the High School
- 8. Parking Lot (Lincoln School) 1002 S 11th Street (added to Lincoln School)

SECTION 5: STUDENT ENROLLMENT TRENDS AND PROJECTIONS

Recent District Trends – FTE Student Enrollment 2009-2016

Facility needs are determined in part by evaluating recent trends in student enrollment. Note that Table 6 is adjusted for the grade reconfiguration that occurred in the 2014 school year and reflects headcount enrollment. The headcount enrollment figures do not accurately reflect FTE enrollment. Please refer to Table 8 for 2016 FTE figures.

Grade Level	2009	2010	2011	2012	2013	2014	2015	2016
K-5	2,858	2,946	2,930	2,897	2,944	2,998	3,078	3,043
6-8	1,358	1,354	1,303	1,308	1,336	1,360	1,368	1,383
9-12	1,888	1,849	2,124	2,123	2,081	2,214	2,215	2,271
Total								
	6,104	6,149	6,357	6,328	6,361	6,572	6,661	6,697

Table 6 – Enrollment 2009-2016

Source: OSPI Report 1049 (October Enrollment)

Projected Student Enrollment: 2017-2023

This plan update is based on the anticipated number of students expected to be enrolled through 2023 and beyond. The six-year projection (2017-2023) will assist in determining short term needs and form the basis for development impact fees.

Enrollment projections are most accurate for the initial years of the forecast period. Moving further into the future, more assumptions about economic conditions and demographic trends in the area affect the projection. In the event that enrollment growth slows, plans for new facilities can be delayed. It is much more difficult, however, to initiate new projects or speed projects up in the event enrollment growth exceeds the projections. Annual updates of both the enrollment projections and the Capital Facilities Plan (CFP) are essential to good facility planning.

Two population forecasts were conducted for the Mount Vernon School District. The first is an estimate by the Superintendent of Public Instruction (OSPI). OSPI estimates future enrollment through the 2021-22 school year using the cohort survival method. This method estimates how many students in one year will attend the next grade in the following year. Due to the fact that the cohort survival method does not incorporate in-migration, particularly from anticipated new development within the District, these projections are considered conservative. The second forecast (W. Les Kendrick, Ph.D. November 2013) considers births and births forecasts, projected changes in the Skagit County population, and trends and forecasts of the county K-12 population within the Mount Vernon School District (the "modified projection method"). Its projections run through 2033. In order to plan appropriately for facilities needs, the District uses the modified projection method to assess future capacity needs.

Projection	2016*	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	Actual Change	Percent Change
OSPI^	6,678	6,800	6,787	6,736	6,746	6,727	6,727	49	0.73%
District**	6,678	6,565	6,642	6,714	6,813	6,977	7,097	419	6.3%

Table 7 – 2017-2023 Projected FTE Enrollment

* Actual FTE enrollment (October 1, 2016).
** Source: Mount Vernon School District, Kendrick, November 2016. FTE enrollment projections through 2022-23.
^ Headcount enrollment projections 2017-2022.

Please see Appendix B & C for the complete enrollment projections.

SECTION 6: CAPITAL FACILITIES PLAN

This update of the Mount Vernon School District's Six-Year Capital Facilities Plan reflects the planning and implementation of a building program to deal with current and future capacity issues.

Following is a list of past projects completed by the Mount Vernon School District:

- 2005 The District completed the renovation of LaVenture Middle School.
- 2002 The Special Services Department was relocated from the High School, which involved the purchase of a downtown office building.
- 2003 The District's Support Facilities were relocated from the High School, which involved the construction of a replacement facility at the District's Blackburn Site.
- 2006 The District renovated and added capacity to Mount Vernon High School. A new Career and Technical Education building was completed in April 2006.
- 2012 The gymnasium/field house modernization at the High School was completed; lockers were replaced and bathrooms redone.
- 2017 The State of Washington built four small CLT classrooms of cross laminated timber at Jefferson School.

The District is now planning the construction of a replacement of Lincoln Elementary School (current capacity 375 students) with a new elementary school located on East Division Street. The new school will have capacity for 550 students. The District will also replace the existing Madison School (capacity 425 students) with a new Madison Elementary School (capacity 550 students). The District also plans to add capacity at LaVenture Middle School, and to renovate and replace (with expanded capacity) the Agriculture Building at the Mount Vernon High School. These projects were funded as a part of the bond approved by the voters in February 2016. The District will repurpose Lincoln Elementary School after completing the new elementary school and Madison Elementary School projects.

Facility Needs (2017-2023)

Projected available student capacity was derived by subtracting projected FTE student enrollment from existing school capacity for each of the six years in the forecast period (2017-2023). Capacity needs are expressed in terms of "unhoused students." Unhoused students are defined as students expected to be housed in portable classrooms, in classrooms where class size exceeds State standards, Board expectations and/or contractually negotiated agreements within the local school district. The unhoused student levels are shown in Table 8. Note: for purposes of assessing capacity, the District has included the capacity improvements that are planned over the six year planning period. Additional information regarding the planned capacity improvements can be found on page 6-4 and in Table 9.

Table 8 – Projected Student Capacity: 2017-2023

		ilary School	Surpius, C				
	2016*	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Existing Capacity	2,930	2,930	2,555^	3,105	3,230	3,230	3,230
Added Permanent Capacity	0	0	550+	125++	0	0	0
Total Permanent Capacity	2,930	2,930	3,105	3,230	3,230	3,230	3,230
Temporary Capacity	795	795	525	525	525	525	525
Enrollment	3,093	3,147	3,136	3,138	3,152	3,208	3,244
Surplus (Deficiency)**	(163)	(217)	(31)	92	78	22	(14)
Surplus (Deficiency) with Portables	632	578	494	617	603	547	511

Elementary School -- Surplus/Unhoused

*Actual October 2016 FTE enrollment (OSPI Report 1251)

^Lincoln Elementary repurposed

**Permanent Capacity only

+New Elementary School at East Division Street; ++Madison Elementary Replacement/Capacity Addition

Millale School Level Surplus/Onnousea													
	2016*	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23						
Existing Capacity	1,100	1,100	1,100	1,100	1,100	1,340	1,340						
Added Permanent Capacity	0	0	0	0	240+	0	0						
Temporary Capacity	442	442	442	442	442	442	442						
Total Capacity**	1,100	1,100	1,100	1,100	1,340	1,340	1,340						
Enrollment	1,418	1,493	1,566	1,597	1,608	1,582	1,581						
Surplus (Deficiency)**	(318)	(393)	(466)	(497)	(268)	(242)	(241)						
Surplus (Deficiency) with Portables	124	49	(24)	(55))	174	200	201						

Middle School Level -- Surplus/Unhoused

*Actual October 2016 FTE enrollment (OSPI Report 1251)

**Permanent Capacity only +LaVenture MS Addition.

High School Level -- Surplus/Unhoused

	2016*	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23
Existing Capacity	1,596	1,596	1,596	1,596	1,596	2,032	2,032
Added Permanent Capacity	0	0	0	0	0	436+	0
Temporary Capacity	300	300	300	300	300	300	300
Total Capacity**	1,596	1,596	1,596	1,596	1,596	2,032	2,032
Enrollment	2,167	1,925	1,940	1,979	2,053	2,188	2,272
Surplus (Deficiency)**	(571)	(329)	(344)	(383)	(457)	(156)	(240)
Surplus (Deficiency) with Portables	(181)	61	46	7	(157)	144	60

*Actual October 2016 FTE enrollment (OSPI Report 1251)

**Permanent Capacity only

+High School Addition

Planned Improvements (2017-2023)

The following is a brief outline of projects needed to accommodate projected student enrollment in the Mount Vernon School District through the Year 2023 based on the enrollment projections in Appendix A and Tables 7 and 8. To the extent these improvements correct *growth related* capacity deficiencies, their costs can be partially financed with impact fees.

The Capital Facilities Plan (CFP) is shown on Table 9.

School Projects: Including School Replacements, Additions and Renovations

- A new elementary school "East Division", 71,400 sf (currently eligible for State Funding Assistance) is attributable to new enrollment growth. Cost of facility is \$42.0 million.
- A replacement school (currently eligible for State Funding Assistance) at the Old Madison site. Estimated cost is \$39.7 million
- An addition at LaVenture Middle School to accommodate growth (estimated cost of \$9.6 million).
- Replacement and addition of the Agriculture building at the High School to accommodate growth needs (estimated cost of \$21.8 million).
- Renovation and modernization of Old Main at the High School; estimated cost is \$19.9 million

As needed, the District may also purchase portables to address growth-related needs.

Table 9 – Capital Facilities Plan 2017-2023

Improvements Adding Permanent Capacity (Costs in Millions)**

Project	2017	2018	2019	2020	2021	2022	Total Cost	Bonds/ Local Funds	Projected State Match	Impact Fees
Elementary										
New Elementary at East Division	\$30.00	\$12.00					\$42.00	Х	X	Х
Madison Replacement/Addition		\$25.00	\$14.70				\$39.70	Х	X	Х
Middle School										
LaVenture Addition			\$6.000	\$3.60			\$9.60	Х		Х
High School										
Agriculture Building Replacement/Addition			\$15.00	\$6.80			\$21.800	Х		X

** Using 2017 estimated project costs.

^As needed, the District may also purchase portables to address growth needs.

Improvements Not Adding New Permanent Capacity (Costs in Millions)

Project	2017	2018	2019	2020	2021	2022	Total Cost	Bonds/ Levies	Projected State Match	Impact Fees
Elementary										
N/A										
Middle										
N/A										
High School										ļ
Old Main Modernization			\$15.00	\$4.00			\$19.90	Х		
District-wide										
N/A										

Capital Facilities Financing Plan

The Six-Year Finance Plan shown on Table 9 demonstrates how the Mount Vernon School District intends to fund new construction and improvements to school facilities for the years of 2017-2023. The financing plan and impact fee calculation formula also differentiate between capacity and noncapacity projects.

The District's ability to accomplish its building program is dependent on the following funding sources:

- Passage of general obligation bonds by District voters
- Collection of growth mitigation payments (impact fees)
- State funding assistance
- Incurring of debt within the limit of non-voted capacity
- Conway School District (K-8) participation in High School Projects

General Obligation Bonds/Non-Voted Debt

Bonds are typically used to fund construction of new schools and other capital improvement projects. A 60% voter approval is required to pass a bond. Bonds are then retired through collection of property taxes. The voters in the Mount Vernon School District approved a capital improvements bond for \$29.5 million in 1994. In addition, the voters approved an additional bond for \$33.0 million in 1999 and a \$33 million bond issue in 2001. All funds from these bond issues have been committed. Most recently, the voters approved a \$106.4 million bond in February 2016. These bond funds are committed to the projects identified in this Capital Facilities Plan.

State Funding Assistance

State Funding Assistance (formerly known as "State Match Funds") comes from the Common School Construction Fund. Bonds are sold on behalf of the fund then retired from revenues accruing predominantly from the sale of renewable resources (i.e. timber) from State school lands set aside by the Enabling Act of 1889. If these sources are insufficient to meet needs, the Legislature can appropriate funds or the State Board of Education can establish a moratorium on certain projects.

School districts may qualify for State Funding Assistance for specific capital projects. To qualify, a project must first meet a State established criteria of need. This is determined by a formula that specifies the amount of square footage the State will help finance to provide permanent structures for the unhoused enrollment projected for the district. If a project qualifies, it can become part of a State prioritization system. This system prioritizes allocation of available funding resources to school districts statewide based on seven prioritization categories. Funds are then disbursed to the districts based on a formula which calculates district assessed valuation per pupil relative to the whole State assessed valuation per pupil to establish the percent of the total project cost to be paid by the State. In general, the State contribution can range from less than half to more than 70% of a project's cost. State Funding Assistance can only be applied to major school construction projects. Site acquisition and minor improvements are not eligible to receive funding assistance from the state. Because availability of Funding Assistance has not been able to keep pace with the rapid enrollment growth occurring in many of Washington's school districts, matching

funds from the State may not be received by a school district until after a school has been constructed. In such cases, the District must "front fund" a project. That is, the District must finance the complete project with local funds (the future State's share coming from funds allocated to future District projects). When the State share is finally disbursed (without accounting for escalation) the future District project is partially reimbursed.

Because of the method of computing Funding Assistance, the official percentage of funding assistance calculated by the State does not typically equal the actual percentage of total facility cost. The Funding Assistance Percentage for Mount Vernon is approximately 71.13%. Notably, this only applies to costs that the State considers eligible for state funding assistance. Land costs and other development costs are not considered eligible for funding assistance. Furthermore, the State allows 90 square feet per elementary student while the District model is 120 square feet. This additional space must be funded with local dollars. For a typical project that has maximum State funding, less than 50% of the total project costs will covered by state funding assistance. At this time, the District does qualify for State Funding Assistance for some of the new capacity projects identified in this Plan.

School Impact Fees

Development impact fees have been adopted by a number of jurisdictions as a means of supplementing traditional funding sources for construction of public facilities needed to accommodate new development. School impact fees are generally collected by the permitting agency at the time building permits or certificates of occupancy are issued.

Fees assessed are based on the new enrollment growth in the District. By law, new development cannot be assessed impact fees to correct existing deficiencies.

Impact fees have been calculated utilizing the formula in Skagit County Ordinance No. 15432 and in accordance with Mount Vernon Ordinance No. 2552. The resulting figures are based on the District's cost per dwelling unit to purchase land for school sites, make site improvements, construct schools and purchase, install or relocate temporary facilities (Portables). Credits have also been applied in the formula to account for any State Funding Assistance anticipated to be reimbursed to the District and projected future property taxes to be paid by the owner of a dwelling unit.

The District's cost per dwelling unit is derived by multiplying the cost per student by the applicable student generation rate per dwelling unit. The student generation rate is the average number of students generated by each housing type -- in this case, single family dwellings and multi-family dwellings. The District hired a consultant to conduct an analysis of the actual number of students being generated from new development within the District. Student generation rates for the District are shown on Table 10. See also Appendix C.

6-6

Table 10 – Student Generation Rates

	Elementary	Middle Level	High School	TOTAL
Single Family	.179	.086	.108	.373
Multi-Family	.036	.018	.000	.055

(Source: 3Square Blocks, December 2016)

Table 11 – Proposed Impact Fee Schedule

Housing Type	Impact Fee Per Unit
Single Family	\$_9,421
Multiple Family	\$ <u>1,134</u>

Criteria	Elementary	Middle	High*
Site Acquisition Cost Element			
Site Size (acres)			
Average Land Cost Per Acre			
Total Land Cost			
Additional Land Capacity	0	0	0
Student Factor			
Single Family	0.179	0.086	0.108
Multiple Family	0.036	0.018	0.000
School Construction Cost Element			
New Capacity	550	240	436
Current Permanent Facility Square Footage	325,914	139,229	256,942
Percentage Permanent to Relocatable	92.82	97.48	95.97
Estimated New Capacity Construction Cost	\$42,000,000	\$9,600,000	\$21,800,000
Relocatable Facilities Cost Element			
Relocatable Facilities Cost	\$0	\$0	\$0
Relocatable Facilities Capacity/Unit	25	32	32
Existing Portable Square Footage	25,200	3,600	10,800
Percentage Relocatable to Permanent	7.18	2.52	4.03
State Funding Assistance Credit			
Construction Cost Allowance	\$213.23	\$213.23	\$213.23
School Space per Student (OSPI)	90	108	130
State Funding Assistance Percentage	71.13%	0%	0%
Tax Payment Credit			
Interest Rate	3.50%	3.50	3.50
Loan Payoff (Years)	10	10	10
Levy Rate	2.24	2.24	2.24
SF Average Assessed Value	\$230,002	\$230,002	\$230,002
MF Average Assessed Value	\$80,647	\$80,647	\$80,647

 Table 12 – Impact Fee Variables Table – Mount Vernon School District

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Appendix A Impact Fee Calculation

Appendix B OSPI Enrollment Projections



School Facilities and Organization INFORMATION AND CONDITION OF SCHOOLS Enrollment Projections (Report 1049)

Skagit/Mount Vernon(29320)

	ACTUAL ENROLLMENTS ON OCTOBER 1st						AVERAGE %		PROJECTED ENROLLMENTS						
Grade	2011	2012	2013	2014	2015	2016	SURVIVAL	2017	2018	2019	2020	2021	2022		
Kindergarten	509	537	518	547	517	482		502	497	492	488	483	478		
Grade 1	506	512	539	518	562	513	100.58%	485	505	500	495	491	486		
Grade 2	480	495	500	524	517	548	97.99%	503	475	495	490	485	481		
Grade 3	480	462	489	477	531	515	98.27%	539	494	467	486	482	477		
Grade 4	456	450	465	478	476	526	98.19%	506	529	485	459	477	473		
Grade 5	499	441	433	454	475	459	97.27%	512	492	515	472	446	464		
K-5 Sub-Total	2,930	2,897	2,944	2,998	3,078	3,043		3,047	2,992	2,954	2,890	2,864	2,859		
Grade 6	437	473	436	446	458	466	99.12%	455	507	488	510	468	442		
Grade 7	403	434	458	435	462	447	99.41%	463	452	504	485	507	465		
Grade 8	463	401	442	479	448	470	102.12%	456	473	462	515	495	518		
6-8 Sub-Total	1,303	1,308	1,336	1,360	1,368	1,383		1,374	1,432	1,454	1,510	1,470	1,425		
Grade 9	494	511	456	512	530	509	112.83%	530	515	534	521	581	559		
Grade 10	455	485	515	453	502	556	100.24%	510	531	516	535	522	582		
Grade 11	541	467	521	583	499	589	110.14%	612	562	585	568	589	575		
Grade 12	634	660	589	666	684	617	123.38%	727	755	693	722	701	727		
9-12 Sub-Total	2,124	2,123	2,081	2,214	2,215	2,271		2,379	2,363	2,328	2,346	2,393	2,443		
DISTRICT K-12 TOTAL	6,357	6,328	6,361	6,572	6,661	6,697		6,800	6,787	6,736	6,746	6,727	6,727		

Notes: Specific subtotaling on this report will be driven by District Grade spans.

School Facilities and Organization

Printed Mar 01, 2017

Appendix C District Enrollment Projections

Mount Vernon	(October Headcount Enrollment)
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mount forme		(00.000			•	·/										
	Birth Yea	ar														
Births	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	
Skagit County Births	1273	1299	1293	1336	1367	1359	1396	1383	1373	1,356	1418	1451	1500	1,560	1628	
% of County Births (K)	35.27%	33.56%	32.71%	35.33%	33.80%	31.20%	31.81%	33.91%	34.2%	36.5%	35.12%	35.29%	34.93%	34.87%	32.49%	
Mount Vernon Births	359	430	485	493	529	520	534	574	518	515	531	553	526	601	649	
% of Mt. Vernon	125%	101%	87%	96%	87%	82%	83%	82%	91%	96%	94%	93%	100%	91%	82%	
											I	Enrollmer	nt From Di	istrict		
	October E	nrollmen	t History	(OSPI 199	9-2009)							(Excludes	s NCTA Er	nrollment)		
	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	
K	449	436	423	472	462	424	444	469	469	495	498	512	524	544	529	
1	467	488	482	446	501	490	443	460	481	492	487	516	518	527	551	
2	475	453	448	453	417	473	480	425	445	493	477	499	492	507	517	
3	453	459	450	433	462	425	458	460	413	454	504	492	492	475	507	
4	452	436	460	440	442	470	443	475	469	443	455	508	465	463	479	
5	376	459	443	448	417	440	473	420	454	489	437	472	509	448	446	
6	423	382	455	424	450	429	446	474	418	448	487	446	451	486	450	
7	401	425	389	427	415	436	421	442	476	427	447	483	416	457	471	
8	375	393	425	380	434	413	441	428	446	473	424	462	483	419	463	
9	589	457	462	592	547	505	476	496	455	507	527	472	505	533	468	
10	424	531	508	507	491	478	486	479	491	452	501	502	457	495	527	
11	395	396	429	388	422	439	408	452	438	431	415	449	464	408	460	
12	259	292	320	320	301	344	403	380	448	438	445	442	459	505	460	
Tot	5538	5,607	5,694	5,730	5,761	5,766	5,822	5,860	5,903	6,042	6,104	6,255	6,235	6,267	6,328	
									0	Change fro	m 2000	648				

							Change Iron		11 2000	040						
										F	Percentage		11.6%			
										A	nnual		1.2%			
Grow th	C	hange	69	87	36	31	5	56	38	43	139	62	151	-20	32	61
Percent	P	ercent	1.2%	1.6%	0.6%	0.5%	0.1%	1.0%	0.7%	0.7%	2.4%	1.0%	2.5%	-0.3%	0.5%	1.0%
Totals	K-6	3095	3113	3161	3116	3151	3151	3187	3183	3149	3314	3345	3445	3451	3450	3479
by	7-8	776	818	814	807	849	849	862	870	922	900	871	945	899	876	934
Level	9-12	1667	1676	1719	1807	1761	1766	1773	1807	1832	1828	1888	1865	1885	1941	1915

Medium Range Forecast (RECOMMENDED)

mean	medialin Range Forecast (RECOMMERDED)																								
									Projecte	d Births	5														
6 year Bi	rth to K-R	atios				2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
<u>M</u> edian	SD+1	SD-1		(Conty Births	1534	1471	1453	1,473	1,482	1,490	1,498	1,508	1,517	1,527	1,536	1,546	1,556	1,566	1,576	1,585	1,595	1,608	1,620	1,632
34.93%	36.16%	33.71%			% County	33.5%	33.5%	35.0%	35.0%	35.0%	35.0%	35.0%	35.3%	35.3%	35.3%	35.3%	35.3%	35.5%	35.5%	35.5%	35.5%	35.5%	35.5%	35.5%	35.5%
					City Births	608	566	547	555	558	561	564	568	571	575	578	582	586	589	593	597	601	603	605	610
92.59%	98.26%	86.92%				84.6%	87.2%	93.0%	93.0%	93.0%	93.0%	93.0%	93.7%	93.7%	93.7%	93.7%	93.7%	94.2%	94.2%	94.2%	94.2%	94.2%	94.5%	94.9%	94.9%
Rollup	Adjuste	d for K-12	Populatio	on Growth		Projecti	ons (Do	es NOT	Include	NCTA S	tudents)													
Used	2014-15	2016-20	2021-25	2026-33		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
35.4%	0.960	1.002	1.010	1.015	K	514	493	509	516	519	522	524	532	535	539	542	545	552	555	559	562	566	570	574	579
1.017	1.000	1.009	1.012	1.012	1	538	523	506	522	529	532	535	540	547	551	554	558	561	568	571	575	578	582	586	591
0.981	1.000	1.009	1.012	1.012	2	541	528	518	501	517	524	527	535	540	548	551	555	554	557	564	567	571	574	578	582
0.999	1.000	1.009	1.012	1.012	3	516	540	532	522	505	521	528	535	544	549	557	560	560	560	563	570	573	577	580	584
1.005	1.000	1.009	1.012	1.012	4	509	519	547	539	529	512	528	532	540	548	553	561	569	570	569	573	579	583	586	590
0.995	1.000	1.004	1.012	1.012	5	477	507	518	547	539	528	511	533	538	546	555	559	565	573	574	573	577	583	587	591
0.993	1.000	1.004	1.013	1.013	6	443	473	505	516	545	537	527	511	533	538	545	554	562	568	577	577	576	580	586	590
0.990	1.000	1.004	1.013	1.013	7	445	438	470	502	513	541	533	527	511	533	538	546	555	564	570	578	578	578	581	588
1.007	1.000	1.004	1.013	1.013	8	475	449	443	475	508	519	548	544	537	521	544	549	557	567	575	581	590	590	590	593
1.114	1.000	0.999	1.007	1.004	9	516	529	499	493	529	565	578	614	609	602	584	610	614	623	634	644	650	660	660	660
0.981	1.000	0.999	1.007	1.004	10	459	506	518	490	484	519	554	569	605	601	593	576	601	605	614	625	634	641	650	651
0.906	1.000	0.999	1.007	1.004	11	477	416	458	469	443	438	470	506	520	552	548	542	524	546	550	558	568	577	583	591
1.034	1.000	0.999	1.007	1.004	12	475	493	430	473	484	457	452	499	538	552	587	<u>583</u>	562	543	567	571	579	590	599	605
					Tot	6,386	6,414	6,454	6,565	6,642	6714	6813	6977	7097	7180	7252	7296	7336	7399	7486	7553	7620	7684	7741	7794
										Chance fr	om 2010	558							(Change fr	om 2020	807			

					Jhange fro		558								hange fro		807			
				ł	Percentage	e	8.9%							F	Percentage	e	11.8%			
				1	Annual		0.9%							A	Innual		1.2%			
Change	58	28	40	111	78	72	99	164	120	82	72	45	40	63	87	67	67	64	57	53
Percent	0.9%	0.4%	0.6%	1.7%	1.2%	1.1%	1.5%	2.4%	1.7%	1.2%	1.0%	0.6%	0.5%	0.9%	1.2%	0.9%	0.9%	0.8%	0.7%	0.7%
K-6	3538	3583	3635	3663	3681	3675	3679	3719	3777	3818	3857	3892	3924	3951	3976	3996	4020	4049	4079	4107
7-8	920	887	913	977	1021	1060	1081	1071	1048	1055	1082	1094	1112	1131	1145	1159	1168	1168	1171	1181
9-12	1928	1944	1905	1925	1940	1979	2053	2188	2272	2307	2313	2310	2300	2317	2365	2397	2432	2467	2492	2506

*The District reconfigured grade levels in 2014 to K-5, 6-8, and 9-10. The totals above reflect K-6 and 7-8 but may be manually adjusted.

Appendix D Student Generation Rate Methodology



Memorandum

Date:	December 15, 2016
То:	Dr. Carl Bruner, Superintendent, Mount Vernon School District Carol Ledin, Superintendent's Assistant, Mount Vernon School District
From:	Julia Walton, Principal, 3 Square Blocks Casey Bradfield, Associate Planner, 3 Square Blocks
Re:	Findings – Student Generation Rates

This memorandum contains findings for the Mount Vernon School District's 2016 student generation rates.

The methodology used to produce these rates is consistent with the methodology previously developed by consultant Mike McCormick and successfully applied for a number of school districts in Western Washington, including the Mount Vernon School District. The rates were calculated for single-family development and multi-family development.¹ The study area included all land within the Mount Vernon School District. The analysis used data on current student addresses, single-family residential development built within the study area from 2011 through 2015, and multi-family residential development built within the study area from 2008 through 2015.² The primary sources of information were the Mount Vernon School District and Skagit County Assessor.³

The analysis involved comparing student street addresses with residential development street addresses to identify matches where current students were living in recently built housing units in the study area. The data was broken out to show the number of student matches per grade grouping for each type of residential development. Student generation rates were calculated by dividing the number of student matches by the number of housing units built for each category. The resulting findings are presented in the summary table on the following page.

³ The data provided by the District contained the grade and street address for each student in the District based on fall 2016 enrollment data. The data provided by the Skagit County Assessor contained information for all singlefamily residential housing units constructed within the study area from 2011 through 2015, and all multi-family residential units built from 2008 through 2015, including the year built, improvement type, number of units, street address and parcel number.



¹ For the purposes of this analysis, single-family development was defined to include single family homes, mobile homes and accessory dwelling units. Multi-family development was defined to include residential development containing more than one housing unit, such as duplexes, condos, townhomes and apartments.
² We typically use data on residential development from the most recent five-year period to calculate student generation rates. The multi-family development data for the District from 2011 through 2015 contained one apartment development, Villa San Isidro, with a much higher rate of students to units than is typical for the District. This development was treated as an outlier and removed from the dataset. There were an insufficient number of new housing units in the updated dataset to calculate multi-family student generation rates. For this reason, the dataset was expanded to years 2008 through 2015. This is consistent with how the District last calculated multi-family student generation rates, in 2012.

Table 1. 2016 Mount Vernon School District Student Generation Rates

	Single-Family	Multi-family
Student Generation Rates		
Elementary (K through 5)	0.179	0.036
Middle School (6 through 8)	0.086	0.018
High School (9 through 12)	0.108	0.000
Total	0.373	0.055

Note: Totals may not balance due to rounding

Attachment: Mount Vernon School District 2016 Student Generation Rates Detail

Attachment 1: Mount Vernon School District 2016 Student Generation Rates Detail

	Single-Family	Multi-family
Student Generation Rates		-
Elementary (K through 5)	0.179	0.036
Middle School (6 through 8)	0.086	0.018
High School (9 through 12)	0.108	0.000
Total	0.373	0.055
New Housing Units Built in the District		
Single-Family (2011-2015)	638	NA
Multi-Family (2008-2015)	NA	55
Students Living at the Housing Units, In Fall 2016		
Kindergarten	24	0
Grade 1	20	0
Grade 2	27	2
Grade 3	10	0
Grade 4	19	0
Grade 5	14	0
Grade 6	22	1
Grade 7	18	0
Grade 8	15	0
Grade 9	24	0
Grade 10	17	0
Grade 11	18	0
Grade 12	10	0
Elementary Total (K through 5)	114	2
Middle School Total (6 through 8)	55	1
High School Total (9 through 12)	69	0
Total (All Grades)	238	3

3